

This meeting will be held via teleconference only in order to reduce the risk of spreading COVID-19 and pursuant to AB 361 and the County of Los Angeles Public Health Officer's Order (revised March 23, 2022). All votes taken during this teleconference meeting will be by roll call vote, and the vote will be publicly reported.

HOW TO VIEW THE MEETING: No physical location from which members of the public may observe the meeting and offer public comment will be provided. Please view the meeting, which will be live streamed at <https://malibucity.org/video> and <https://malibucity.org/VirtualMeeting>.

HOW TO PARTICIPATE BEFORE THE MEETING: Members of the public are encouraged to submit email correspondence to mlinden@malibucity.org before the meeting begins.

HOW TO PARTICIPATE DURING THE MEETING: Members of the public may speak during the meeting through the Zoom application. You must first sign up to speak before the item you would like to speak on has been called by the Chair and then you must be present in the Zoom conference to be recognized.

Please visit <https://malibucity.org/VirtualMeeting> and follow the directions for signing up to speak and downloading the Zoom application.

Homelessness Task Force **Regular Meeting Agenda**

(to be held during COVID-19 emergency)

Tuesday, April 19, 2022

2:00 P.M.

Various Teleconference Locations

**YOU MAY VIEW THIS MEETING LIVE OVER THE INTERNET AT
[MALIBUCITY.ORG/VIDEO](https://malibucity.org/video)**

Call to Order

Roll Call

Pledge of Allegiance

Approval of Agenda

Report on Posting of Agenda – April 15, 2022

1. Ceremonial / Presentations

None.

2. Written and Oral Communications from the Public and Task Force Members

- A. Communications from the Public concerning matters which are not on the agenda but for which the Task Force has subject matter jurisdiction. The Task Force may not act on these matters at this meeting.
- B. Staff updates.
- C. Task Force Member and Ad Hoc Committee reports, comments, and inquiries.

3. Consent Calendar

- A. Previously Discussed Items

None.

- B. New Items

- 1. Approval of Minutes – March 15, 2022

Recommended Action: Approve minutes for the Homelessness Task Force Regular meeting of March 15, 2022.

Staff Contact: Executive Assistant Linden, 456-2489, ext. 232

4. Old Business

- A. Revision of Homelessness Strategic Plan Goals and Objectives (continued from March 15, 2022)

Recommended Action: 1) Review the Strategic Plan Review Ad Hoc Committee’s proposed revision of the Homelessness Strategic Plan Goals and Objectives and provide edits, if appropriate; and 2) Approve the revised Homelessness Strategic Plan Goals and Objectives for submittal to the City Council.

Staff Contact: Public Safety Liaison Flores, 456-2489, ext. 236

5. New Business

- A. Update on City Council Direction – ASL Outside of Malibu

Recommended Action: 1) Review the City Council direction for pursuing an Alternative Sleeping Location (ASL); 2) Review efforts implemented by other cities that are similar to the Council direction; and 3) Identify next steps in providing a report back to the Council.

Staff Contact: Public Safety Liaison Flores, 456-2489, ext. 236

B. Future Agenda Items

Recommended Action: Review items tentatively scheduled for upcoming meeting agendas and provide feedback to staff.

Staff Contact: Public Safety Manager Dueñas, 456-2489, ext. 313

Adjournment

Future Meetings

Tuesday, May 17, 2022	2:00 p.m.	Regular Meeting	City Hall Multipurpose Room
Tuesday, June 21, 2022	2:00 p.m.	Regular Meeting	City Hall Multipurpose Room
Tuesday, July 19, 2022	2:00 p.m.	Regular Meeting	City Hall Multipurpose Room

Guide to the City Task Force Proceedings

As a result of the Coronavirus (COVID-19) pandemic, the City is under a state of local emergency, as well as states of emergency that have been declared in the County of Los Angeles, State of California, and a federal emergency declared by the President of the United States. In order to reduce the risk of spreading COVID-19, the Homelessness Task Force meeting will be open and public but conducted virtually because meeting in person would present imminent risks to the health or safety of attendees. This way the public, the staff, and the Task Force will not be physically in the same place.

The Oral Communication portion of the agenda is for members of the public to present items which are not listed on the agenda but are under the subject matter jurisdiction of the Task Force. Although no action may be taken, the Task Force and staff will follow up, at an appropriate time, on those items needing response. Each speaker is limited to three (3) minutes. Members of the public wishing to speak during the meeting must participate through the Zoom application. You must first sign up to speak before the item you would like to speak on has been called by the Chair and then you must be present in the Zoom conference to be recognized. Please visit <https://MalibuCity.org/VirtualMeeting> and follow the directions for signing up to speak and downloading the Zoom application.

Items in Consent Calendar Section A have already been considered by the Task Force at a previous meeting where the public was invited to comment, after which a decision was made. These items are not subject to public discussion at this meeting because the vote taken at the previous meeting was final. Resolutions concerning decisions made at previous meetings are for the purpose of memorializing the decision to assure the accuracy of the findings, the prior vote, and any conditions imposed.

Items in Consent Calendar Section B have not been discussed previously by the Task Force. If discussion is desired, an item may be removed from the Consent Calendar for individual consideration. Task Force Members may indicate a negative or abstaining vote on any individual item by so declaring prior to the vote on the motion to adopt the entire Consent Calendar. Items excluded from the Consent Calendar will be taken up by the Task Force following the action on the Consent Calendar. The Task Force first will take up the items for which public speaker requests have been submitted. Public speakers shall follow the rules as set forth under Oral Communication.

Old Business items have appeared on previous agendas but have either been continued or tabled to this meeting with no final action having been taken. Public comment shall follow the rules as set forth under Oral Communication.

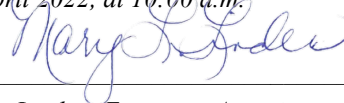
Items in New Business are items which are appearing for the first time for formal action. Public comment shall follow the rules as set forth under Oral Communication.

Copies of the staff reports or other written documentation relating to each item of business described above are on file in the Public Safety office, and available upon request by emailing MLinden@MalibuCity.org.

The City Hall phone number is (310) 456-2489. To contact City Hall using a telecommunication device for the deaf (TDD), please call (800) 735-2929 and a California Relay Service operator will assist you. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact Yolanda Bundy, Environmental Sustainability Director, at (310) 456-2489, ext. 229. Notification 48 hours prior to the meeting will enable the City to make

reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.102-35.104 ADD Title II].

I hereby certify under penalty of perjury, under the laws of the State of California, that the foregoing agenda was posted in accordance with the applicable legal requirements. Dated this 15th day of April 2022, at 10:00 a.m.



Mary Linden, Executive Assistant



Homelessness Task Force Agenda Report

To: Chair Roven and Members of the Homelessness Task Force

Prepared by: Mary Linden, Executive Assistant

Approved by: Steve McClary, Interim City Manager

Date prepared: April 11, 2022 Meeting date: March 19, 2022

Subject: Approval of Minutes – March 15, 2022

RECOMMENDED ACTION: Approve minutes for the Homelessness Task Force Regular meeting of March 15, 2022.

DISCUSSION: Staff has prepared draft minutes for the Homelessness Task Force March 15, 2022 Regular meeting and hereby submits the minutes to the Task Force for approval.

ATTACHMENTS: Draft March 15, 2022 Homelessness Task Force Regular Meeting Minutes

MINUTES
MALIBU HOMELESSNESS TASK FORCE
REGULAR MEETING
MARCH 15, 2022
TELECONFERENCED – VARIOUS LOCATIONS
2:00 P.M.

The following meeting was held pursuant to AB 361 and fully teleconferenced from various locations during the coronavirus disease (COVID-19) pandemic.

CALL TO ORDER

Chair Roven called the meeting to order at 2:03 p.m.

ROLL CALL

The following persons were recorded in attendance via teleconference by the Recording Secretary:

PRESENT: Chair Ian Roven; and Task Force Members Deborah Benton, Wayne Cohen, Paul Davis, Terry Davis, Scott Dittrich, Chris Frost, Kelly Pessis, and Bill Sampson

ABSENT: Vice Chair Bill Winokur

ALSO PRESENT: Susan Dueñas, Public Safety Manager; Luis Flores, Public Safety Liaison; Parker Davis, Media Technician; and Mary Linden, Executive Assistant

PLEDGE OF ALLEGIANCE

Task Force Member Paul Davis led the Pledge of Allegiance.

APPROVAL OF AGENDA

MOTION Task Force Member Dittrich moved, and Task Force Member Terry Davis seconded a motion to approve the agenda. The question was called, and the motion carried 9-0, Vice Chair Winokur absent.

REPORT ON POSTING OF AGENDA

Executive Assistant Linden reported that the agenda for the meeting was properly posted on March 10, 2022.

ITEM 1 CEREMONIAL/PRESENTATIONS

None.

ITEM 2.A. PUBLIC COMMENTS

None.

ITEM 2.B. STAFF UPDATES

Public Safety Manager Dueñas stated she was contacted by the Los Angeles County Department of Health Services (DHS) about providing a mobile health clinic for homeless in Malibu. She stated it would complement services provided by Venice Family Clinic. She announced the City Council Special meeting scheduled on Thursday, March 24, at 6:00 p.m. when the Task Force's recommendation on Alternative Sleeping Locations (ASL) would be presented. She stated Vice Chair Winokur and Chair Roven would present the report and answer questions from the Council.

Public Safety Liaison Flores stated The People Concern (TPC) provided a report to the Homelessness Working Group today announcing that seven individuals from Malibu were housed in February. He stated TPC hoped that level of success would continue into the summer months.

In response to Task Force Member Benton, Public Safety Liaison Flores stated the individuals were placed in the Los Angeles area wherever housing was available. Public Safety Manager Dueñas stated two were reunified with their families.

Task Force Member Benton asked if they would be tracked through the process. Public Safety Liaison Flores stated TPC followed them until they could, hopefully, be placed in permanent housing.

In response to Task Force Member Pessis, Public Safety Manager Dueñas stated staff could ask TPC for a list indicating who was housed and where they were placed. She stated she had asked TPC if beds could be reserved for Malibu homeless.

Task Force Member Terry Davis stated housed individuals were transferred to another form of support once they were placed in temporary housing.

ITEM 2.C. TASK FORCE MEMBER COMMENTS

Task Force Member Dittrich stated he was aware of seven or eight programs with available temporary housing. He stated whatever could be done quickly should be the focus of the recommendation to the Council.

ITEM 3 CONSENT CALENDAR

Item No. 3.A.1. was pulled by the Task Force.

MOTION Chair Roven moved, and Task Force Member Terry Davis seconded a motion to approve the Consent Calendar with the exception of Item No. 3.A.1. The question was called, and the motion carried 9-0, Vice Chair Winokur absent.

The Consent Calendar consisted of the following items:

B. New Items

1. Approval of Minutes – February 15, 2022

Staff recommendation: Approve minutes of the Homelessness Task Force Regular meeting of February 15, 2022.

The following item was pulled from the Consent Calendar for individual consideration.

ITEM 3A PREVIOUSLY DISCUSSED ITEMS

1. Approval of Minutes – February 1, 2022 (continued from February 15, 2022)

Recommended Action: Approve minutes for the Homelessness Task Force Special meeting of February 1, 2022.

Task Force Member Terry Davis requested the last sentence in her statement on page 4 of the minutes of February 1, 2022 be stricken.

MOTION Task Force Member Terry Davis moved, and Commissioner Dittrich seconded a motion to approve minutes for the Homelessness Task Force Special meeting of February 1, 2022, as amended. The question was called, and the motion carried 9-0, Vice Chair Winokur absent.

ITEM 4 OLD BUSINESS

None.

ITEM 5 NEW BUSINESS

A. Proposed Revision of Homelessness Strategic Plan Goals and Objectives

Recommended Action: 1) Review the Strategic Plan Review Ad Hoc Committee's proposed revision of the Homelessness Strategic Plan Goals and Objectives and provide edits, if appropriate; and 2) Approve the revised Homelessness Strategic Plan Goals and Objectives for submittal to the City Council.

Task Force Member Paul Davis presented the report on behalf of the Strategic Plan Review Ad Hoc Committee (Ad Hoc Committee).

Task Force Member Dittrich suggested speaking with Kay Gabbard about continuing meal programs. Task Force Member Paul Davis stated those providing meals would be able to redirect their efforts to any ASL established in the community.

Task Force Member Dittrich discussed differing opinions within the community regarding placing an ASL in Malibu.

Task Force Member Terry Davis suggested changing language to “at large meals will be discouraged.” She stated the further outside Malibu an ASL was located, the less physical support would be provided by Malibu volunteers. She stated they would instead continue to take care of people in need who remained in Malibu.

Task Force Member Pessis stated the City could not rely on meal programs to feed those in an ASL. She stated the reporting of crimes involving homeless was inconsistent and vague. She suggested asking for more detailed reports identifying incidents that involved a non-housed person and the nature of the crime.

Public Safety Manager Dueñas expressed concern that some might consider that profiling. In response to Task Force Member Pessis, Public Safety Manager Dueñas stated she would ask the Sheriff’s Department.

Task Force Member Sampson stated he never encountered a Malibu citizen who wanted an ASL in Malibu or who supported the meal programs.

Task Force Member Pessis agreed with Task Force Member Sampson that most residents did not want an ASL in Malibu.

In response to Task Force Member Terry Davis, Task Force Member Paul Davis stated a Homeless Coordinator would be within the ASL.

Task Force Member Dittrich agreed with Task Force Member Sampson that the residents do not support an ASL in Malibu.

Task Force Member Paul Davis stated the revised Strategic Plan was consistent with the ASL recommendation that would be presented to the Council on March 24. He stated the Laguna shelter had all dinners provided by third party volunteer groups.

Task Force Member Pessis stated the Los Angeles Homeless Services Authority (LAHSA) would not provide funding unless the ASL had a low barrier of entry. Task Force Member Paul Davis explained drugs and alcohol could be prohibited onsite.

Task Force Member Sampson expressed concern about the City partnering with a faith-based or religious group. Task Force Member Paul Davis stated it was not a legal or contractual partnership.

Public Safety Manager Dueñas agreed with Task Force Member Paul Davis. She stated partners were simply people or groups working with you.

Task Force Member Dittrich suggested changing Item 4.a. to remove the reference to local ASL since it might confuse residents into thinking it was in Malibu.

Task Force Member Sampson stated he agreed with Task Force Member Dittrich about removing the word local. In response to Task Force Member Sampson, Public Safety Manager Dueñas stated the City was not required to provide them jobs.

Task Force Member Benton agreed with removing the word local. She expressed concern that the goals to help them find jobs would pull them back into Malibu where they could not afford to live and may not have transportation.

Task Force Member Paul Davis agreed with Task Force Member Benton that they would probably have to be housed in more affordable locations outside Malibu where they could be more self-reliant.

Task Force Member Pessis suggested reaching out to organizations like Homeboy Industries that were skilled in rehabilitating people to get back into the workforce.

Task Force Member Dittrich suggested an ASL allow people to stay only long enough to get into an established program with all the services they may need. He stated the Plan should include how long they could stay in the ASL.

Task Force Member Paul Davis agreed time in an ASL should be very temporary.

Task Force Member Cohen stated partner had a unique meaning. He stated a relationship between a government and a faith-based entity could provoke issues. He stated many non-profits and government agencies would not be local. Task Force Member Paul Davis stated he would remove 'local' from 4.b.

Public Safety Manager Dueñas asked if Goal 4.a. included a coordinated care system outside of LAHSA.

Task Force Member Benton left the meeting at 3:25 p.m.

Task Force Member Dittrich asked if and where a safe parking program could be included in the Plan. He suggested pressuring other government agencies that were not helping the City's efforts.

Task Force Member Sampson stated homelessness was a national issue, and the City did not have the resources to lobby at a national level.

In response to Task Force Member Paul Davis, Public Safety Manager Dueñas discussed issues addressed with the assistance of organizations, such as California Contract Cities Association.

In response to Task Force Member Pessis, Public Safety Manager Dueñas stated the Las Virgenes-Malibu Council of Governments (COG) had a homeless working group comprised of City staff primarily focused on how to spend Measure H funding. In response to Task Force Member Pessis, Public Safety Manager Dueñas stated there was no legislative ad hoc committee watching for new legislation.

In response to Task Force Member Paul Davis, Public Safety Manager Dueñas stated this Plan could not be presented at the City Council Special meeting on March 24. She suggested tabling the item until after the March 24 meeting to see if other changes would come from the Council's direction. She discussed the upcoming budget cycle and a request for proposals (RFP) to be issued for homeless services.

MOTION Task Force Member Dittrich moved to adopt the Homelessness Strategic Plan Goals and Objectives, as revised, with the addition of an opening clarification that the Homelessness Task Force recommended that Council direct staff to find an appropriate location outside the City for an Alternative Sleeping Location (ASL) to be a short-term, transitional facility to place individuals while attempting to get them into a long-term program where they would receive the services they need.

Task Force Member Paul Davis suggested the language suggested by Task Force Member Dittrich could be incorporated into Goal 3.d. He suggested letting the ASL recommendation already agreed upon stand on its own.

Task Force Member Pessis seconded the motion.

Task Force Member Terry Davis agreed with Task Force Member Paul Davis that these were two different documents. She stated the Emergency and Temporary Services Ad Hoc Committee's recommendation was approved by the Task Force for presentation to the Council. She stated ASL was only one piece in the overall Strategic Plan. She expressed support for approving the Plan with the changes suggested today.

Task Force Member Pessis stated she agreed with including Task Force Member Dittrich's suggested language about ASL.

Task Force Member Paul Davis suggested Task Force Member Dittrich's proposed language could be added into the description of Goal 3.d.

Task Force Member Cohen expressed support for tabling the item so all members could see the exact language being presented for approval.
Commissioner Dittrich withdrew the motion.

MOTION Task Force Member Pessis moved, and Task Force Member Terry Davis seconded a motion to continue this item to the April meeting. The question was called, and the motion carried 6-0-1, Task Force Member Sampson abstaining, and Vice Chair Winokur and Task Force Member Benton absent.

B. Future Agenda Items

Recommended Action: Review items tentatively scheduled for upcoming meeting agendas and provide feedback to staff.

In response to Task Force Member Pessis, Public Safety Manager Dueñas stated Chair Roven and Vice Chair Winokur would present the Task Force's recommendation to the Council at the March 24 meeting and answer questions. She stated other Task Force members could speak under public comment as residents, but not representing the Task Force.

Task Force Member Pessis requested a report from the Fire, Health and Public Safety Ad Hoc Committee be on the next agenda. Public Safety Manager Dueñas stated that report should be consistent with the Strategic Plan.

In response to Task Force Member Terry Davis, Public Safety Manager Dueñas stated the results of the recent homeless count would not be available before the next meeting. Public Safety Liaison Flores confirmed the County advised that the final numbers were not expected before Summer 2022.

ADJOURNMENT

MOTION At 4:09 p.m., Task Force Member Terry Davis moved, and Task Force Member Dittrich seconded a motion to adjourn. The question was called, and the motion carried 8-0, Vice Chair Winokur and Task Force Member Benton absent.

Approved and adopted by the Homelessness Task Force of the City of Malibu on _____.

IAN ROVEN, Chair

ATTEST:

MARY LINDEN, Executive Assistant



Homelessness Task Force Agenda Report

To: Chair Roven and Members of the Homelessness Task Force

Prepared by: Luis Flores, Public Safety Liaison

Reviewed by: Susan Dueñas, Public Safety Manager

Approved by: Steve McClary, Interim City Manager

Date prepared: April 7, 2022 Meeting date: April 19, 2022

Subject: Revision of Homelessness Strategic Plan Goals and Objectives
(continued from March 15, 2022)

RECOMMENDED ACTION: 1) Review the Strategic Plan Review Ad Hoc Committee's proposed revision of the Homelessness Strategic Plan Goals and Objectives and provide edits, if appropriate; and 2) Approve the revised Homelessness Strategic Plan Goals and Objectives for submittal to the City Council.

TASK FORCE ASSIGNMENT: Review the revised goals and objectives of the Homelessness Strategic Plan.

DISCUSSION: During the Homelessness Task Force Regular meeting on March 15, 2022, members of the Strategic Plan Review Ad Hoc Committee presented draft revisions to the Strategic Plan Goals and Objectives. The Task Force provided input and edits then moved to continue the discussion and approval of the final version to a future meeting. A redline version showing the edits made on March 15 is included as Attachment 1 with a clean version of the edited document included as Attachment 2.

Staff recommends that the Task Force review the Revised Strategic Plan Goals and Objectives, provide additional input and edits, if appropriate, and approve the revised Strategic Plan Goals and Objectives for submittal to the City Council.

ATTACHMENTS:

1. Revised Malibu Strategic Plan Goals and Objectives (redline version)
2. Revised Malibu Strategic Plan Goals and Objectives

Compare Results

Old File:

**Malibu Strategic Plan Goals and Objectives
Draft 2022-02-08.pdf**

6 pages (74 KB)
3/4/22, 11:54:31 PM

versus

New File:

**Malibu Strategic Plan Goals and Objectives
Draft 2022-04-19.pdf**

6 pages (74 KB)
4/8/22, 10:48:00 PM

Total Changes

35

Text only comparison

Content

4 Replacements
3 Insertions
28 Deletions

Styling and Annotations

0 Styling
0 Annotations

[Go to First Change \(page 1\)](#)

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
1 - Safety Reduce fire, public health, safety and other risks for all Malibu residents						
1 - Safety	a	Monitor and report on encampments in high fire risk areas	City	<ul style="list-style-type: none"> • Property owners • Arson Watch • LASD 	Ongoing	While the entire city is a VHFHSZ, we are focused on the most fire vulnerable areas of Malibu
1 - Safety	b	Clear and maintain public areas free from encampments in high fire risk areas	LASD	City	Ongoing	
1 - Safety	c	Identify private properties used as homeless encampments and obtain and act on Letters of Agency	City	<ul style="list-style-type: none"> • Property owners • LASD 	Ongoing	
1 - Safety	d	Develop and execute effective plans to prevent and minimize negative public health and safety impacts of any homeless meal or other homeless engagement services	Homelessness coordinator	<ul style="list-style-type: none"> • Faith groups and other nonprofits • Service providers • LASD 	Short-term	If an ASL established outside the City: Local meal programs are expected to continue at large. If an ASL established inside the City: Local meal programs are expected to transition to supporting ASL operations.
1 - Safety	e	Resume full enforcement of no-camping and similar ordinances as soon as circumstances allow	LASD	City	Mid-term	
2 - Outreach Identify and connect willing homeless and at-risk individuals with housing assistance and other available services						
2 - Outreach	a	Create a mechanism to identify and assist Malibu residents at imminent risk of becoming homeless	Homelessness coordinator	City	Short-term	E.g. receipt of an eviction notice
2 - Outreach	b	Identify homeless individuals willing to receive help toward sustainable housing and greater self-reliance	Outreach	Homelessness coordinator	Short-term	
2 - Outreach	c	Identify available and applicable homelessness resources both locally and regionally	Outreach	<ul style="list-style-type: none"> • Homelessness coordinator • City • Faith groups and other nonprofits • Service providers 	Short-term	
2 - Outreach	d	Establish a protocol for prioritizing local resources for individuals with a local nexus	City	Homelessness coordinator	Short-term	
2 - Outreach	e	Provide field-based outreach to connect homeless individuals with transitional support services	Outreach	<ul style="list-style-type: none"> • Homelessness coordinator • CoG outreach • Service providers • Faith groups and other nonprofits 	Ongoing	









Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
3 - Housing Facilitate access to both transitional and sustainable permanent housing solutions						
3 - Housing	a	Seek to reunite homeless individuals with family and friends to the extent practicable	Homelessness coordinator	<ul style="list-style-type: none"> • West Coast Cares • Service providers • Faith groups and other nonprofits 	Ongoing	
3 - Housing	b	Encourage property owners to accept housing and rental subsidies for the homeless	The People Concern	<ul style="list-style-type: none"> • County • City • Homelessness coordinator 	Ongoing	
3 - Housing	c	Establish public/private auxiliary fund to supplement rapid rehousing costs and related emergency housing needs	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Private citizens • CoG • Nonprofits 	Short-term	
3 - Housing	d	Explore the feasibility of establishing a short-term alternative sleeping location ("ASL") with transitional support services	City	<ul style="list-style-type: none"> • Homelessness coordinator • County • CoG • Service providers • Faith groups and other nonprofits 	Short-term	
3 - Housing	e	Explore the feasibility of establishing safe parking areas for those enrolled in transitional support services	City	<ul style="list-style-type: none"> • Faith groups • Safe Parking LA • Shopping centers • Undeveloped property owners • Service providers 	Mid-term	E.g. modeled after the LA Safe Parking Program
3 - Housing	f	Facilitate the establishment of low-income senior and low-income workforce housing within Malibu	City	<ul style="list-style-type: none"> • County • Pepperdine • Developers • Community organization 	Long-term	<ul style="list-style-type: none"> • E.g. subsidized ADU program, multi-unit developments • Local employment requirements for workforce • Long-term residency requirements for seniors

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
4 - Services		Facilitate the provision of supportive services that help homeless individuals transition to sustainable housing and greater self-reliance				
4 - Services	a	Establish a coordinated care model with case management services for those enrolled in an ASL or safe parking program	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • CoG outreach • Faith groups and other nonprofits • LASD 	Mid-term	
4 - Services	b	Establish partnerships with Pepperdine (e.g. social work program), nonprofits and other organizations to strengthen service capacity at an ASL	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Pepperdine • Faith groups and other nonprofits 	Mid-term	
4 - Services	c	Partner with local businesses to create jobs and apprenticeships for enrolled homeless	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Chamber of Commerce • CoG outreach • Faith groups and other nonprofits 	Mid-term	
4 - Services	d	Facilitate whole education (life skills, employment skills, personal financial skills etc.) for enrolled homeless	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Chamber of Commerce • CoG outreach • Faith groups and other nonprofits 	Mid-term	
4 - Services	e	Develop a mentorship program to connect enrolled homeless with Malibu residents	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Chamber of Commerce • CoG outreach • Faith groups and other nonprofits 	Mid-term	





Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
5 - Policy Identify and promote needed policy and practice reforms locally, regionally and nationally						
5 - Policy	a	Identify best practices from other relevant municipalities that could be applied in Malibu	Homelessness coordinator	<ul style="list-style-type: none"> • City • CoG • County • Service providers • Faith groups and other nonprofits  	Ongoing	
5 - Policy	b	Reevaluate current City policies and determine effective policy responses to changes in conditions as needed	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits  	Ongoing	
5 - Policy	 c	Collaborate with other parties to lobby at a state and national level to expand and improve (1) mental health services and (2) law enforcement's ability to assist severely disabled homeless individuals	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits  • Private citizens 	Ongoing	
5 - Policy	 d	Work with county and state officials to reform housing voucher rules and restrictions and/or create incentives that will broaden sustainable housing opportunities for the homeless	Homelessness coordinator	<ul style="list-style-type: none"> • City • CoG • County • Service providers • Faith groups and other nonprofits  	Mid-term	
5 - Policy	 e	Advocate at the county, state and national level for (1) effective anti-homelessness programs with emphases on dignity, respect, and increasing self-reliance; (2) changes to existing programs to remove disincentives to work; and (3) sufficient budget allocations at the city, county, state, and federal levels to fund effective programs that prevent and reduce homelessness	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits  • Private citizens 	Ongoing	

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
6 - Communications		Engage with the public and provide accurate information regarding homelessness in Malibu, including causes, current conditions, strategies, and progress				
6 - Communications	a	Establish effective online and traditional resources for information and engagement	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits 	Short-term	
6 - Communications	b	Develop and operate effective social and traditional informational media channels	City	<ul style="list-style-type: none"> • Homelessness coordinator • Local media • CoG • County • Service providers • Faith groups and other nonprofits 	Mid-term	
6 - Communications	c	Host regular community meetings and informational workshops, and seek to participate in community group meetings and other third-party forums	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • Faith groups and other nonprofits • Private citizens • Library 	Short-term	

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
7 - Governance Develop an effective governance infrastructure to facilitate and oversee the implementation of the homelessness strategic plan						
7 - Governance	a	Establish an 8- to 12-member working group that includes local civic, law enforcement, outreach, resident and other relevant individuals to oversee the implementation of the Strategic Plan	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • Faith groups and other nonprofits  • Private citizens 	Ongoing	
7 - Governance	b	Establish a 5-member board comprised of knowledgeable and engaged residents to oversee the operation and effectiveness of local transitional services (ASL and/or safe parking)	City	<ul style="list-style-type: none"> • Homelessness coordinator • Faith groups and other nonprofits  • Private citizens 	Mid-term	
7 - Governance	c	Advocate for and advise the City regarding resource needs to implement and maintain the Strategic Plan	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • Faith groups and other nonprofits  • Working Group 	Ongoing	
7 - Governance	d	Coordinate with other cities and agencies with respect to shared strategies and action items	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • County • CoG 	Ongoing	
7 - Governance	e	Periodically assess the effectiveness of the implementation of the Strategic Plan	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • Faith groups and other nonprofits  • Working Group 	Ongoing	

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
1 - Safety Reduce fire, public health, safety and other risks for all Malibu residents						
1 - Safety	a	Monitor and report on encampments in high fire risk areas	City	<ul style="list-style-type: none"> • Property owners • Arson Watch • LASD 	Ongoing	While the entire city is a VHFHSZ, we are focused on the most fire vulnerable areas of Malibu
1 - Safety	b	Clear and maintain public areas free from encampments in high fire risk areas	LASD	City	Ongoing	
1 - Safety	c	Identify private properties used as homeless encampments and obtain and act on Letters of Agency	City	<ul style="list-style-type: none"> • Property owners • LASD 	Ongoing	
1 - Safety	d	Develop and execute effective plans to prevent and minimize negative public health and safety impacts of any homeless meal or other homeless engagement services	Homelessness coordinator	<ul style="list-style-type: none"> • Faith groups and other nonprofits • Service providers • LASD 	Short-term	If an ASL established outside the City: Local meal programs are expected to continue at large. If an ASL established inside the City: Local meal programs are expected to transition to supporting ASL operations.
1 - Safety	e	Resume full enforcement of no-camping and similar ordinances as soon as circumstances allow	LASD	City	Mid-term	
2 - Outreach Identify and connect willing homeless and at-risk individuals with housing assistance and other available services						
2 - Outreach	a	Create a mechanism to identify and assist Malibu residents at imminent risk of becoming homeless	Homelessness coordinator	City	Short-term	E.g. receipt of an eviction notice
2 - Outreach	b	Identify homeless individuals willing to receive help toward sustainable housing and greater self-reliance	Outreach	Homelessness coordinator	Short-term	
2 - Outreach	c	Identify available and applicable homelessness resources both locally and regionally	Outreach	<ul style="list-style-type: none"> • Homelessness coordinator • City • Faith groups and other nonprofits • Service providers 	Short-term	
2 - Outreach	d	Establish a protocol for prioritizing local resources for individuals with a local nexus	City	Homelessness coordinator	Short-term	
2 - Outreach	e	Provide field-based outreach to connect homeless individuals with transitional support services	Outreach	<ul style="list-style-type: none"> • Homelessness coordinator • CoG outreach • Service providers • Faith groups and other nonprofits 	Ongoing	

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
3 - Housing Facilitate access to both transitional and sustainable permanent housing solutions						
3 - Housing	a	Seek to reunite homeless individuals with family and friends to the extent practicable	Homelessness coordinator	<ul style="list-style-type: none"> • West Coast Cares • Service providers • Faith groups and other nonprofits 	Ongoing	
3 - Housing	b	Encourage property owners to accept housing and rental subsidies for the homeless	The People Concern	<ul style="list-style-type: none"> • County • City • Homelessness coordinator 	Ongoing	
3 - Housing	c	Establish a public/private auxiliary fund to supplement rapid rehousing costs and related emergency housing needs	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Private citizens • CoG • Nonprofits 	Short-term	
3 - Housing	d	Explore the feasibility of establishing a short-term alternative sleeping location ("ASL") with transitional support services	City	<ul style="list-style-type: none"> • Homelessness coordinator • County • CoG • Service providers • Faith groups and other nonprofits 	Short-term	
3 - Housing	e	Explore the feasibility of establishing safe parking areas for those enrolled in transitional support services	City	<ul style="list-style-type: none"> • Faith groups • Safe Parking LA • Shopping centers • Undeveloped property owners • Service providers 	Mid-term	E.g. modeled after the LA Safe Parking Program
3 - Housing	f	Facilitate the establishment of low-income senior and low-income workforce housing within Malibu	City	<ul style="list-style-type: none"> • County • Pepperdine • Developers • Community organization 	Long-term	<ul style="list-style-type: none"> • E.g. subsidized ADU program, multi-unit developments • Local employment requirements for workforce • Long-term residency requirements for seniors

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
4 - Services		Facilitate the provision of supportive services that help homeless individuals transition to sustainable housing and greater self-reliance				
4 - Services	a	Establish a coordinated care model with case management services for those enrolled in an ASL or safe parking program	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • CoG outreach • Faith groups and other nonprofits • LASD 	Mid-term	
4 - Services	b	Establish partnerships with Pepperdine (e.g. social work program), nonprofits and other organizations to strengthen service capacity at an ASL	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Pepperdine • Faith groups and other nonprofits 	Mid-term	
4 - Services	c	Partner with local businesses to create jobs and apprenticeships for enrolled homeless	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Chamber of Commerce • CoG outreach • Faith groups and other nonprofits 	Mid-term	
4 - Services	d	Facilitate whole education (life skills, employment skills, personal financial skills etc.) for enrolled homeless	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Chamber of Commerce • CoG outreach • Faith groups and other nonprofits 	Mid-term	
4 - Services	e	Develop a mentorship program to connect enrolled homeless with Malibu residents	Homelessness coordinator	<ul style="list-style-type: none"> • Service providers • Chamber of Commerce • CoG outreach • Faith groups and other nonprofits 	Mid-term	

Malibu Strategic Plan
Goals and Objectives

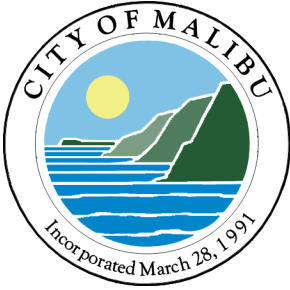
Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
5 - Policy Identify and promote needed policy and practice reforms locally, regionally and nationally						
5 - Policy	a	Identify best practices from other relevant municipalities that could be applied in Malibu	Homelessness coordinator	<ul style="list-style-type: none"> • City • CoG • County • Service providers • Faith groups and other nonprofits 	Ongoing	
5 - Policy	b	Reevaluate current City policies and determine effective policy responses to changes in conditions as needed	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits 	Ongoing	
5 - Policy	c	Collaborate with other parties to lobby at a state and national level to expand and improve (1) mental health services and (2) law enforcement's ability to assist severely disabled homeless individuals	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits • Private citizens 	Ongoing	
5 - Policy	d	Work with county and state officials to reform housing voucher rules and restrictions and/or create incentives that will broaden sustainable housing opportunities for the homeless	Homelessness coordinator	<ul style="list-style-type: none"> • City • CoG • County • Service providers • Faith groups and other nonprofits 	Mid-term	
5 - Policy	e	Advocate at the county, state and national level for (1) effective anti-homelessness programs with emphases on dignity, respect, and increasing self-reliance; (2) changes to existing programs to remove disincentives to work; and (3) sufficient budget allocations at the city, county, state, and federal levels to fund effective programs that prevent and reduce homelessness	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits • Private citizens 	Ongoing	

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
6 - Communications		Engage with the public and provide accurate information regarding homelessness in Malibu, including causes, current conditions, strategies, and progress				
6 - Communications	a	Establish effective online and traditional resources for information and engagement	City	<ul style="list-style-type: none"> • Homelessness coordinator • CoG • County • Service providers • Faith groups and other nonprofits 	Short-term	
6 - Communications	b	Develop and operate effective social and traditional informational media channels	City	<ul style="list-style-type: none"> • Homelessness coordinator • Local media • CoG • County • Service providers • Faith groups and other nonprofits 	Mid-term	
6 - Communications	c	Host regular community meetings and informational workshops, and seek to participate in community group meetings and other third-party forums	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • Faith groups and other nonprofits • Private citizens • Library 	Short-term	

Malibu Strategic Plan
Goals and Objectives

Goal	Action	Description	Lead	Partner(s)	Timeline	Comments
7 - Governance Develop an effective governance infrastructure to facilitate and oversee the implementation of the homelessness strategic plan						
7 - Governance	a	Establish an 8- to 12-member working group that includes local civic, law enforcement, outreach, resident and other relevant individuals to oversee the implementation of the Strategic Plan	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • Faith groups and other nonprofits • Private citizens 	Ongoing	
7 - Governance	b	Establish a 5-member board comprised of knowledgeable and engaged residents to oversee the operation and effectiveness of local transitional services (ASL and/or safe parking)	City	<ul style="list-style-type: none"> • Homelessness coordinator • Faith groups and other nonprofits • Private citizens 	Mid-term	
7 - Governance	c	Advocate for and advise the City regarding resource needs to implement and maintain the Strategic Plan	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • Faith groups and other nonprofits • Working Group 	Ongoing	
7 - Governance	d	Coordinate with other cities and agencies with respect to shared strategies and action items	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • County • CoG 	Ongoing	
7 - Governance	e	Periodically assess the effectiveness of the implementation of the Strategic Plan	City	<ul style="list-style-type: none"> • Homelessness coordinator • Service providers • LASD • Faith groups and other nonprofits • Working Group 	Ongoing	



Homelessness Task Force Agenda Report

To: Chair Roven and Members of the Homelessness Task Force

Prepared by: Luis Flores, Public Safety Liaison

Reviewed by: Susan Dueñas, Public Safety Manager

Approved by: Steve McClary, Interim City Manager

Date prepared: April 7, 2022 Meeting date: April 19, 2022

Subject: Update on City Council Direction – ASL Outside of Malibu

RECOMMENDED ACTION: 1) Review the City Council direction for pursuing an Alternative Sleeping Location (ASL); 2) Review efforts implemented by other cities that are similar to the Council direction; and 3) Identify next steps in providing a report back to the Council.

TASK FORCE ASSIGNMENT: Review the concept, need and possible implementation of an Alternative Sleeping Location (ASL).

DISCUSSION: At the City Council Special Meeting on March 24, 2022, the City Council reviewed the ASL Recommended Action Plan (attached) developed by the Homelessness Task Force and directed the Task Force to pursue the establishment of an ASL outside of the City using non-City funding sources. There are at least three other cities that have implemented similar strategies, including Beverly Hills, Calabasas and Redondo Beach. City staff contacted the staff at each respective city to gain more information and confirmed the following information:

City of Beverly Hills (BH)

To assist people experiencing homelessness, BH contracts with People Assisting the Homeless (PATH) to provide five beds in its West Los Angeles site. Beverly Hills also has a Homeless Outreach Team that is provided through a contract with Step

Up On Second. Referrals to the beds provided by PATH must be made through BHs' Homeless Outreach Team, that conducts the intake and facilitates transportation. Once in the PATH shelter, individuals can stay for as long as necessary, so long as they continue to work with PATH's case management team to create a housing plan while receiving additional social services.

In addition to the efforts described above, BH has supported a variety of efforts to assist with homelessness through a Community Assistance Grant Funding (CAGF) program, including the Safe Parking LA program, which provides a safe parking location for individuals experiencing homelessness in their vehicles and allows for them to be compliant with local laws, have access to restroom facilities, and get connected to resources. BH does not have a Safe Parking LA site, but the Outreach Team does refer individuals to sites within the Service Planning Area (SPA), if need be. The CAGF program also funds the Homeless Outreach Team, the PATH contract, Saban Community Clinic, and other service providers within and outside of Beverly Hills.

Lastly, BH is part of the Westside Cities Council of Governments (COG), which includes the Cities of Culver City, Santa Monica, West Hollywood, Los Angeles (Districts 5 and 11), and the County of Los Angeles (Districts 3, 2, and 4). Through a joint agreement with the COG, BH helped finance the establishment of the Upward Bound House family shelter in Culver City in 2008; however, no formal partnership exists between the two cities and BH does not use this facility.

City of Calabasas

The City of Calabasas (Calabasas) contracts with the San Fernando Valley Community Mental Health Center to obtain access to one unit in an apartment complex that is staffed and serviced by the Mental Health Center and its Cornerstone Recovery, Resilience, and Reintegration (RRR) program. The partnership is a three-year contract with the Mental Health Center that includes access to the apartment unit, meal delivery, and case management. Individuals must be facing mental health or substance abuse issues to qualify for the unit and the accompanying services. The contract is funded through Calabasas' American Rescue Plan Act (ARPA) funding and is subject to review and renewal after a year for up to three years. Calabasas can expand the contract to include additional units should the need arise and if availability permits.

Additionally, Calabasas provides transportation through Dial-A-Ride for individuals to go to and from the Mental Health Center. The transportation contract has since ceased and is being reviewed for continuation.

City of Redondo Beach

In January 2021, the City of Redondo Beach (RB) entered into an agreement to rent five apartment units in a private transitional housing complex using federal grant funds. The complex is also being utilized by other organizations, including Self-Help and Recovery Exchange. Individuals are temporarily housed in these units until permanent housing becomes available with the help of the homeless service provider, City Net. However, this action has faced severe pushback from Los Angeles City Council District 15. Despite this pushback, RB continues to utilize the complex.

RB also established an interim, 15-unit pallet shelter on City-owned property that is managed and serviced by Harbor Interfaith Services. The pallet shelter consists of onsite case management, daily meals, restrooms, and showers, and is monitored on a 24/7 basis to ensure individuals are abiding by rules and regulations. RB's Outreach-Housing Navigator is responsible for referrals to the pallet shelter. Additionally, RB established a monthly Homeless Court program where individuals can have their cases dismissed if they complete judge-assigned programs, such as substance abuse rehabilitation and mental health counseling. A variety of service providers, including Harbor Interfaith Services, attend the monthly Homeless Court hearings to provide onsite support and counseling. Public Safety staff was able to visit both the pallet shelter and the Homeless Court to observe and learn from operations.

Next Steps

Staff recommends that the Emergency and Temporary Services Ad Hoc Committee continue to work with staff to explore options that are in line with the City Council direction.

Upon assessing the feasibility of all viable ASL options outside of the City and receiving feedback from service professionals and partners, the Task Force is to work with staff to consolidate findings into a comprehensive report to be presented to City Council for further discussion and implementation.

ATTACHMENTS: ASL Recommended Action Plan



Homelessness Task Force Agenda Report

To: Chair Roven and Members of the Homelessness Task Force

Prepared by: Susan Dueñas, Public Safety Manager

Approved by: Steve McClary, Interim City Manager

Date prepared: April 13, 2022 Meeting date: April 19, 2022

Subject: Future Agenda Items

RECOMMENDED ACTION: Review items tentatively scheduled for upcoming meeting agendas and provide feedback to staff.

DISCUSSION: The following items are tentatively scheduled for upcoming meeting agendas:

- Research strategies used by other jurisdictions, and identify best practices that could be implemented in Malibu
- Development of a robust public engagement and outreach plan to obtain community input
- Identify potential sites for an alternate sleep location (ASL) outside of Malibu
- Fire, Health, and Public Safety Ad Hoc Initial Report (continued from November 16, 2021)

ATTACHMENTS: None.